

# Resilient Network

*A transformation strategy to data-led decision-making in maintaining Bedford's Highway network*

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# 1 Document Purpose

Bedford Borough Council will prioritise the management and maintenance of this network to minimise the impact that severe weather and other disruptive events could have on economic activity and maintain access to key services.

The application of a hierarchical approach to network activity and specific classifications such as the Resilient Network is essential for network management purposes. It helps to improve our understanding of our network and make better informed decisions about planning and coordinating works on the network and prioritise investments.

This plan has been developed to support local and national policies on tackling disruption to the network as well as how we will continue to take account of network classifications and hierarchies, helping to make informed network management decisions.

This document sets out what a Resilient Network is, why we need to establish one for Bedford Borough, how the Resilient Network has been developed, and ways it will be embedded into operational practice.

## 1.1 Background

Following consecutive severe winters in 2008/2009 and 2009/2010 with many Local Authorities running low on salt, [The Quarmby Review](#) (2010) published by the Department for Transport, highlighted problems with 'just in time' approach to local authority salt deliveries during times of large spikes in demand. Local Authorities were recommended to build salt barns to keep salt dry allowing for year- round deliveries. Local Authorities were also tasked with identifying a minimum salting route to ease demand during future scenarios of short salt supply.

In 2014, the Department for Transport expanded on the Quarmby review recommendations and produced a document called 'Transport Resilience Review: A review of the resilience of the transport network during extreme weather events.' It included a recommendation that "Local Highway Authorities identify a 'Resilient Network' to which they will give priority, to maintain economic activity and access to key services during extreme weather". This was further supported by the Well-Managed Highway Infrastructure (WMHI) Code of Practice (2016), which outlined that resilience is defined by the Cabinet Office as: 'the ability of the community, services, area or infrastructure to detect, prevent, and, if necessary to withstand, handle and recover from disruptive challenges.' There are four key components to resilience and Highway Authorities are likely to draw on a number of combinations to reduce risk of failure, especially on

their Resilient Networks:

- Resistance – preventing damage
- Reliability – operation during a range of conditions
- Redundancy – availability of contingencies or spare capacity i.e. a suitable diversion routes
- Recovery – enabling a fast response and recovery

## **2 Development of the Resilient Network**

The starting point for defining a Resilient Network is to maintain continuity and economic connectivity. This involves incorporating the proposed Major Road Network which is defined as our principal classified A Roads that carry over 20,000 vehicle per day, the volume of which is over 5% HGV traffic. Following on from this, critical infrastructure needed to be defined and included.

### **2.1 Resilient Network**

The WMHI Code of Practice (2016) recommends including critical infrastructure such as:

- Connectivity between major communities
- Links to the Strategic Network
- Connectivity across Authorities boundaries where appropriate
- Links to transport interchanges
- Access to emergency facilities including Fire and Rescue, Police, Ambulance Services and Hospitals
- Principle Public Transport routes, access to Rail and Bus Stations, and to Bus garages and other depots
- Other locally important facilities.

Using the recommendations above, Bedford borough identified facilitating access to key services including:

- Emergency Services
- Council Depots
- Recycle & Household Waste Sites
- Urgent Care Centres
- Train & Bus Stations
- Connectivity with neighbouring Highway Authorities
- Connectivity with National Highways and their Strategic roads.

### **3 How can we use the Network**

The Resilient Network is a tool where priority activities can be set, this includes:

- Priority and frequency of carriageway inspection
- Identifying roads requiring priority winter gritting
- Prioritising funding to mitigate the onset of deterioration of the asset
- Prioritising work programmes to reduce the risk of failure of the asset
- Prioritising reactive maintenance in the case of extreme weather
- Assisting at emergency planning events including recovering from an emergency event

The Resilient Network will receive priority when responding to extreme weather events and incorporate resilience in limiting the effects of these events. Listed below are the common weather events that our network experiences

- Freezing Temperatures

Frost, ice, and snow are the most frequent severe weather events observed for most authorities. We have an extensive winter service network comprising of 8 routes covering the Borough. This network is separated into Priority

1 and Priority 2 precautionary salting routes. Both routes are usually carried out at the same time and have an average of 48 runs per winter. All sections of the Resilient Network will be a Priority 1 route. (See <https://www.bedford.gov.uk/parking-roads-and-travel/winter-roads/keeping-winter-roads-safe>).

Prolonged winter conditions can result in the need for additional supplies being required, leading to problems with procurement and increased cost. In addition, a prolonged winter requires staff to prioritise winter maintenance activities resulting in other duties identified as a lower priority being postponed. In terms of road condition, the freeze thaw cycle also causes significant damage to the road network (surface deterioration) which has a considerable impact on road user journeys and highway budgets.

- Prolonged High Temperatures and drought damage

Prolonged high temperatures can reduce soil moisture content and lower the ground water table resulting in a reduction of strength in supporting soil conditions. This can lead to increased occurrence of pavement deterioration, subsidence and surface failures such as significant road cracking and rutting.

Where a road has had several surface dressing treatments, the road surface can become binder rich. These sites can be prone to melting during prolonged severely hot summer weather. Because bitumen is black in colour, it absorbs the sun's rays quicker allowing heat to radiate through the road surface causing more of it to melt.

To mitigate this effect, one solution is to spread granite dust onto the surface. The granite dust is light grey in colour, which reflects the sun's heat away from the road keeping the surface cool. In addition to this, the melted bitumen allows the aggregate dust to adhere to the road surface, and any melting binder will soak up the dust and solidify.

- Prolonged Rainfall

Prolonged rainfall over a sustained period can lead to both surface water and river flooding, and potentially a rise in groundwater levels as soil reaches its saturation level. Such instances will reduce the capacity of the surrounding land and drainage systems to accept surface water and excess water progressively produces large puddles on the surface. Intense rainfall can lead to localised surface water flooding and 'flash' river flooding. These can be highly localised and can last from a few minutes to several hours. Events such as these can quickly exceed drainage capacity causing severe flooding.

- Strong Winds

Strong winds can cause extensive damage from fallen trees. In addition to this the unpredictability of wind damage

makes it difficult to put measures in place. During periods of heavy winds temporary road closures on bridges or raised highways may be put in place, in the event of trees falling across a carriageway, road closures across the network are likely to be imposed

## 4 Critical Infrastructure

This section outlines what critical infrastructure is on Bedford Borough Councils Resilient Network.

### 4.1 Emergency Services

Table below shows which Emergency Services are on our Resilient Network.

#### Police

<u>On Resilient Network</u>	<u>Not on Resilient Network</u>
Headquarters, Woburn Road, Kempston	Shorts Building, Beauvais Square, Shortstown
	North rural Police post High Street, Riseley
Bedfordshire Police Station, Halsey Road	
Bedfordshire Police hub, Bus station, Bedford	

#### Ambulance

<u>On Resilient Network</u>	<u>Not on Resilient Network</u>
Ambulance Station, Bedford Road, Kempston	

## Fire

<u>On Resilient Network</u>	<u>Not on Resilient Network</u>
Bedford Fire Station, Barkers Lane, Bedford	Harrold Fire Station, Odell Road
	Bedfordshire & Luton Fire and Rescue, Southfields Road, Kempston

## 4.2 Highway Depots

<u>On Resilient Network</u>	<u>Close to Resilient Network</u>
London Road Depot	Brunel Road Depot

## 4.3 Recycling & Household Waste

<u>On Resilient Network</u>	<u>Close to Resilient Network</u>
Barkers Lane Recycling Centre	
Elstow Waste Transfer	

## 4.4 Hospitals

<u>On Resilient Network</u>	<u>Close to Resilient Network</u>
Bedford Hospital South Wing, Ampthill Road	
Bedford Charter House, Kimbolton Road	



## 4.5 Train Station

<b><u>On Resilient Network</u></b>	<b><u>Not on Resilient Network</u></b>
Train Station, Ashburnham Road	St Johns, Melbourne Street

## 4.6 Bus Station

The WMHI Code of Practice (2016) identifies that the Resilient Network should be designed to 'maintain economic activity' with bus interchanges.

<b><u>On Resilient Network</u></b>	<b><u>Close to Resilient Network</u></b>
Bedford Bus station, Greyfriars	

## 4.7 The Council (Social Services)

Care for vulnerable people in our community needs to be maintained. The Resilient Network ensures access to Bedford Borough's Adult Social Care.

<b><u>On Resilient Network</u></b>	<b><u>Close to Resilient Network</u></b>
Borough Hall, Cauldwell Street	

## 5 Additions to our Resilient Network

NIL – In 2025

### 5.1 Neighbouring Authorities

Central Bedfordshire Council connectivity:

A6 Wilstead Bypass, Wilstead connection with A6 Wilstead Hill, Haynes

A600 High Road, Cotton End connection with A600 High Road, Haynes

A603 Sandy Road, Willington connection with A603 Bedford Road, Moggerhanger

B530 Ampthill Road, Kempston Hardwick connection with B530 Ampthill Road, Houghton Conquest

C5 High Street, Great Barford connection with C5 Barford Road, Blunham

Milton Keynes Council connectivity:

A422 Newport Pagnell Road, Stagsden connection with A422 Newport Road, Astwood

A428 Bridge Street, Turvey connection with A428 Bedford Road, Cold Brayfield

A6 Rushden Road, Souldrop connection with A6 Bedford Road, Rushden

Cambridge County Council connectivity:

B660 Kimbolton Road, Pertenhall connection with B660 Park Lane, Stonely

## 6 Summary of Resilient Network Changes

Resilient Network review and the additions and removals considered

<u>Addition Location</u>	<u>Addition distance (km)</u>	<u>Gritting Priority Increase (P2 to P1) (km)</u>
Nil	Nil	

## 7 Reviews

The Network shall be formally reviewed no less frequently than once every two years from the date of its formal ascent. However, interim reviews of the strategy, either wholly or in part may take place at more regular intervals if deemed necessary due to any other change in circumstance or significant occurrence that might warrant it. Reviews shall include Highways, Transport, Waste and Resilience teams.

Network

